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RESULTS

2006-2007 ANNUAL REPORT



COMMISSION SCOLAIRE SIR-WILFRID-LAURIER
SIR WILFRID LAURIER SCHOOL BOARD

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Message from the Chairman⁺ and Director General



To our stakeholders,

We are pleased to report the highlights of yet another successful year for the Sir Wilfrid Laurier School Board. We are quite proud of what was accomplished during the course of 2006-2007 school year.



In June 2007, the school board's 2004-2007 Strategic Plan came to a close and needed to be revisited. Consultations were held with our various stakeholders which included students, parents, teachers, administrators, commissioners and members of the community. With their input, we were ready to begin the revision process of our Strategic Plan. This annual report reflects our efforts to promote and bring the Strategic Plan to life and take it to its second phase in the coming year.

During the past year, we undertook several initiatives and partnerships to maintain the quality services that we offer to both our students and employees. We also continued to see steady growth at the secondary level and opened a new elementary school in the eastern part of Laval as well as a new Adult Education centre in Repentigny. We took on major renovations for the Pont-Viau and Vimont Competency Development Centres and completed major renovations at Ste. Agathe Academy.

Supporting Excellence and Encouraging Development

We have continued our quest to provide the best education opportunities for our students. We remain focussed on improving student success, expanding student pathways and increasing student, parent and community satisfaction in spite of serious financial restraints.

Finally, special mention must be made of the SWLSB employees who are not only professional and competent but loyal and committed to their work. We are very proud to have such a remarkable team contributing to the success of the Sir Wilfrid Laurier School Board. Together, we can reach new heights.

A handwritten signature in black ink that reads "S. Bletas".

Steve Bletas
Chairman

A handwritten signature in black ink that reads "Anne-Marie Lepage".

Anne-Marie Lepage
Director General



OUTSTANDING RESULTS



The SWLSB's territory covers 35,000 square kilometres throughout the Laval, Laurentians and Lanaudière regions and includes 15 Municipal Regional Councils (MRCs). It is the only English language school board amongst seven of French language.

Council Highlights⁺

In 2004, the Council of Commissioners adopted the Sir Wilfrid Laurier School Board's 2004-2007 Strategic Plan. This was the result of an extensive consultation process in which the Strategic Plan's four goals integrated the elements of success for all students in both the youth and adult sectors. These four goals were:

- + Use early intervention support in **LITERACY**
- + Offer a wide variety of **LEARNING OPPORTUNITIES**
- + Create **SAFE SCHOOL** environments conducive to learning
- + Promote the active **PARTICIPATION** of students in their own learning

The 2006-2007 school year marked the end of the first Strategic Plan, and the Council can attest to its success. The Council of Commissioners has continued to work in step with the four strategic goals and is very pleased with the results. It believes that education is a team effort that must involve all stakeholders and the community. To this end many partnerships have been developed over the years and work continues in this fashion to ensure our students have all the possibilities and resources at their fingertips. Some of these partnerships include:

- TEL-JEUNES, a confidential 24-hour telephone and Internet intervention centre offering services in English and French;
- MONTREAL IMPACT SOCCER developed a "Stay in School" program for our elementary and junior high schools;
- LEARN (Leading English Education and Resource Network), an on-line resource for homework assistance, tutoring and distance education for students, parents and staff;
- Community Learning Centres in Laval and Lachute in development;
- AVEC (*Avenir Viable École Communauté*), a program to revitalize the physical and social environments of schools and their surroundings;
- PREL (*Partenaires pour la réussite éducative des jeunes dans les Laurentides*), a group formed to develop strategies for reducing the dropout rate;
- DROIT DE CITÉ, a program that encourages youth to become eco-citizens;
- ÉQUI-TÉ (*Équilibre travail-études*), a work-study program for students;
- 0-5-30, a program for employees that promotes a healthy lifestyle (0 cigarettes, 5 portions of fruits and vegetables, and 30 minutes of exercise per day).

Since technology is of prime importance, the Council has worked hand in hand with the Information Technology department to better meet student needs. Over a thousand obsolete computers and monitors have been replaced, which represents a third of the school board's computer resources. The board-wide ratio of computers per student was raised to



+ Council Highlights (Cont'd)

1 computer per 6 students; however close to half of our schools already have 1 computer for every 4 students or less. Although essential, computers are a main contributor to electronic waste (e-waste), which poses a major disposal problem because their components are toxic to the environment. As a responsible corporate citizen, the SWLSB disposed of all the replaced computers and monitors through a certified recycling agency in order to respect provincial and federal environmental laws and regulations.

The safety and security of students and employees is always a priority, and this year the school board continued to upgrade more school playgrounds and fields, to improve facilities for outdoor activities. Investments were made to enhance the playgrounds and fields at John F. Kennedy, Ste. Adèle, Laurentian, Morin Heights and McCaig Elementary Schools. In addition, a partnership with the MELS and the Laval and Lachute municipalities allowed

for Laval Liberty/Laval Junior and Laurentian Regional High Schools to each acquire a synthetic football/soccer fields.

The school board is also pleased to inform you that for a second year, the flu vaccination program offered to employees, proved successful with 562 participants.

Because all adults have the right to lifelong learning, it was deemed important to prioritize the Adult Education and Vocational Training sector which officially became the Laurier Competency Development Centre. A new logo was designed and new publicity material was created in line with the new image. Considerable efforts were also made by the Communications Department and Adult Education administrators to promote Adult Education and Vocational Training programs both within and outside the system.

An advertizing campaign was developed for Grenville and Ste. Adèle Elementary Schools and for Ste. Agathe Academy to increase their enrolments; the campaign produced positive results and proved quite a success.

The Council of Commissioners is quite proud of these accomplishments and hopes to go on exceeding the expectations of its students.

SCHOOLS AND CENTRES

Nature Centre	1
Adult Education and Vocational Centres	5
Secondary	12
Elementary	26
TOTAL	44

PERSONNEL

Teachers	878
Administrators	85
Educators in day care services	103
Professionals	51
Support Staff	230
Noon hour supervisors	220
Maintenance/Manual support	107
Special Education	119
TOTAL	1793

Our student population is spread out throughout our territory, with approximately 50% of students residing in Laval and 25% on the lower north shore and 25% shared between the Laurentian and Lanaudière regions.



Council of Commissioners

- **1 Steve Bletas***
Chairman
Auteuil, Ste. Rose → City of Laval
sbletas@swlauriersb.qc.ca
- **2 Carolyn Curiale***
Vice-Chair
Deux-Montagnes
(South-West of CNR), Oka
ccuriale@swlauriersb.qc.ca
- **3 Ed Turchyniak***
Chair of Executive Committee
Bois-des-Filion, Lorraine, Rosemère
eturchyniak@swlauriersb.qc.ca
- **4 Nick Milas***
Vice-Chair of Executive Committee
Chomedey (part of) → City of Laval
nmilas@swlauriersb.qc.ca

- **5 Georges Benoit**
Bellefeuille, Mirabel,
St. Jérôme
gbenoit@swlauriersb.qc.ca
- **6 Tony De Lauri**
Vimont → City of Laval
- **7 Robert Dixon***
Brownsburg, Calumet, Chatham,
Grenville, Lachute
rdixon@swlauriersb.qc.ca
- **8 Nazario Facchino**
Duvernay, Saint-Francois,
St. Vincent de Paul →
City of Laval
nfacchino@swlauriersb.qc.ca
- **9 Walter Fogel**
Chomedey (part of) → City of Laval
wfogel@swlauriersb.qc.ca
- **10 Steve Kmec**
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(part of) → City of Laval
skmec@swlauriersb.qc.ca
- **11 Peter MacLaurin**
Esterel, Gore, Morin Heights,
St. Sauveur, Ste. Adèle,
Ste. Marguerite du Lac Masson
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- **12 David McKinley**
Blainville, Boisbriand,
Ste. Thérèse
- **13 Natalie Auclair***
Lachenaie, Mascouche, Terrebonne
- **14 Grace Nesi***
Laval-des-Rapides,
Pont-Viau → City of Laval
gnesi@swlauriersb.qc.ca
- **15 Albina Pace**
Fabreville (part of),
Ste. Dorothée → City of Laval
apace@swlauriersb.qc.ca
- **16 Merle Parkinson**
Berthierville, Entrelacs, Joliette,
Laurentides, Lavaltrie, Le Gardeur,
Rawdon, Repentigny, St. Donat
mparkinson@swlauriersb.qc.ca

- **17 William Pollock**
Arundel, Mont-Laurier,
Ste. Agathe, Harrington
wpollock@swlauriersb.qc.ca
- **18 Nancy Rupnik***
Deux-Montagnes (North-East of CNR),
St. Eustache
nrupnik@swlauriersb.qc.ca
- **19 Morten Schrier** (until June 2007)
- **20 Tom Mouhteros** (as of June 2007)
Chomedey (part of) → City of Laval
tmouhteros@swlauriersb.qc.ca
- Elementary Parent Commissioner
- **21 Lisa Chartier***
lchartier@swlauriersb.qc.ca
- Secondary Parent Commissioner
- **20 Tom Mouhteros*** (until June 2007)
tmouhteros@swlauriersb.qc.ca
- **22 Luc Samson** (as of September 2007)
lsamson@swlauriersb.qc.ca

*Member of the Executive Committee

Vision + The Sir Wilfrid Laurier School Board believes that all students deserve its complete commitment to their success.

Mission + The Sir Wilfrid Laurier School Board's mission is to provide a stimulating learning environment, develop accessible educational services and enable students of all ages to become responsible independent citizens in their community and beyond.
RESOLUTION # 050323-CA-0130 adopted March 23, 2005.



CONCRETE RESULTS

MELS PROJECTIONS 2007-2017 FOR STUDENT ENROLMENT
Forecasted Enrolment SWLSB

YEAR	KGT	ELEM	SEC	TOTAL
2007-2008	1,037	6,882	6,602	14,521
2008-2009	1,157	6,801	6,570	14,528
2009-2010	1,169	6,858	6,418	14,445
2010-2011	1,320	6,956	6,277	14,553
2011-2012	1,321	7,280	6,059	14,660
2012-2013	1,162	7,629	5,865	14,656
2013-2014	1,168	7,763	5,794	14,725
2014-2015	1,174	7,918	5,732	14,824
2015-2016	1,181	7,942	5,831	14,954
2016-2017	1,187	7,961	6,018	15,166

At a time when other school boards are facing substantial decreases in enrolment, the Ministère de l'Éducation, du Loisir et du Sport predicts a stable student enrolment for the Sir Wilfrid Laurier School Board with some growth beginning in 2012.

Committees in Action⁺

More achievements to be proud of

The Council of Commissioners of the Sir Wilfrid Laurier School Board created standing committees and adopted standing committee procedures (Resolution #031126-CA-0072).

This structure contributes to an effective decision-making process. Monthly meetings allow for strategic planning of policy development and project management. Each committee makes recommendations to the Executive Committee and/or Council of Commissioners for a decision or mandate with regard to a specific course of action.

The standing committees are comprised of commissioners, parent commissioners as well as department directors, assistant directors and coordinators. The following are the different committees established.

- + Adult Education and Technical Vocational Education
- + Communications, Public Relations and Corporate Affairs
- + Educational Services
- + Financial Resources
- + Human Resources
- + Information Technology
- + Material Resources (including Emergency Preparedness & Forestry Management)
- + School Organization & Transportation

These committees have brought many projects and ideas to the fore to make the SWLSB, one of the best in Québec. Here are the 2006-2007 initiatives of the standing committees which truly reflect the teamwork between commissioners and departments.

Use early intervention support in LITERACY

- Integrated technology into the classroom to encourage the development of special school projects;
- Promoted of innovative and relevant research initiatives in schools with university partners to support action-based research;
- Continued to work with special needs students in Vocational education;
- Renovated additional school libraries.

Offer a wide variety of LEARNING OPPORTUNITIES

- With the new curriculum for cycle 1 in high schools, new laboratories were built to better meet the needs of the programs and students;
- The Human Resources department increased its visibility on campuses by attending a number of career days at French and English universities across Quebec. Educational Services played a vital role in interviewing potential candidates at Bishop's University and McGill University;
- Implemented a new model for the allocation of teaching resources for students with learning difficulties and/or handicaps;
- Provided first aid training for all bus drivers;
- Offered daycare workshops to employees;



+ Committees in Action (Cont'd)

- The Laurier CDC implemented its new Reception, Referral, Counselling and Support services (SARCA) to help adults design a personal plan and to engage them in an educational project;
- Creative strategies were used to inform the various stakeholders within the school board of the value of vocational training and the programs offered by Laurier CDC;
- A variety of workshops were offered to teachers;
- Entrepreneurial initiatives were supported;
- Mentoring and training programs for maintenance staff were implemented.

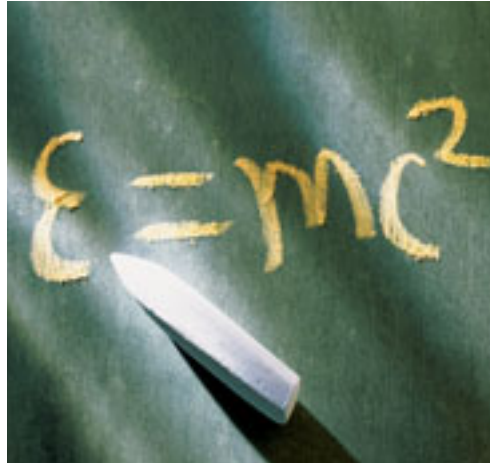
Create SAFE SCHOOL ENVIRONMENT conducive to learning

- Continued the improvement of our technological infrastructure by installing a generator to ensure continued services at the school board administrative centre and the schools;
- Opened St. Vincent Elementary School in the east end area of Laval to address student over-population (Sector 2) and reduce student travel time;
- Set out to improve the safety and security in our high schools culminating in a concrete plan for 2007-2008;
- Different proposals were submitted to the Management Committee, to governing boards and to Council;
- Installed a new roof over the Laval Liberty High School gymnasium;
- Installed new windows and exterior doors at Souvenir Elementary School, an investment of \$490,000 to improve the condition of the school for students and employees;
- Installed a new central air conditioner at Mother Teresa Junior High School and Laurier Senior High School.



ACTUAL STUDENT POPULATION

98-99	12,051
99-00	12,520
00-01	12,881
01-02	13,220
02-03	13,630
03-04	13,998
04-05	14,411
05-06	14,544
06-07	14,621



Promote the active PARTICIPATION of students in their own learning

- Carried out major renovations in many elementary classrooms;
- Promoted student-led conferences;
- Offered training on the use of robotics in the classroom;
- Recognized student achievements at Council meetings;
- Held the 3rd annual Laurier Gala for elementary, secondary and Adult Education students.

The SWLSB continues to hold to its fiscal responsibility despite the clawback of school taxes instituted by the MELS in 2005-2006 which affected both 2005-2006 and 2006-2007 and severely strained its budgets. All expenses were reviewed and some were reduced in order to stay within and ensure a balanced budget.

During the 2006-2007 school year, the SWLSB developed a successful partnership with a new banking service provider. This partnership has proven successful at the board level but especially at the school level. The taxation service had quite an busy year with training sessions for both new and existing personnel due to the new software implemented. In addition, *Bill 43* adopted in December 2006, brought about significant changes in the calculation of school taxes, which required more personnel training and close scrutiny.

Code of Ethics and Professional Conduct + All commissioners are subject to a *Code of Ethics and Professional Conduct*. During the 2006-2007 school year, no breaches to this code were reported; all members of the Council of Commissioners respected the duties and obligations set forth in the code. The *Code of Ethics and Professional Conduct* applicable to commissioners is available to the public on the school board's Web site at www.swlauriersb.qc.ca.

Marie-Claude Drouin,
Secretary General



FINANCIAL RESULTS

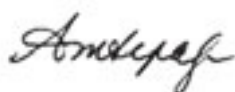
Balance Sheet⁺

NOTICE is hereby given, in accordance with section 287 of the *Education Act* (R.S.Q., Chapter 1-13.3), that the Sir Wilfrid Laurier School Board hereby presents a summary of the 2005-2006 financial statements:

BALANCE SHEET June 30	2007	2006
ASSETS		
CURRENT ASSETS		
Cash	\$ 440,559	\$ 503,409
Government Grants Receivable		
- Operating	9,422,929	9,340,571
- Investment	3,866,229	4,631,369
School Taxes Receivable	1,671,601	1,444,311
Accounts Receivable	991,376	1,355,522
Other Current Assets	435,055	328,950
	16,827,749	17,604,132
FIXED ASSETS		
Land and Buildings	142,131,402	125,011,993
Furniture and Equipment	7,923,691	7,336,818
Other Fixed Assets	2,769,154	2,421,105
	152,824,247	134,769,916
TOTAL ASSETS	\$ 169,651,996	\$ 152,374,048
LIABILITIES		
CURRENT LIABILITIES		
Bank Indebtedness	\$ 9,000,000	\$ 6,001,047
Deferred Revenues	745,541	1,213,219
Accounts Payable and Accrued Liabilities	12,067,424	9,515,547
Other Liabilities	746,434	614,615
	22,559,399	17,344,428
LONG-TERM DEBT , Assumed by the School Board	1,606,500	1,766,500
	24,165,899	19,110,928
EQUITY		
(Deficit) Surplus	(690,428)	733,456
Permanent Capital	146,176,525	132,529,664
	145,486,097	133,263,120
TOTAL LIABILITIES AND EQUITY	\$ 169,651,996	\$ 152,374,048

+ (Deficit) Surplus

(DEFICIT) SURPLUS Year ended June 30	2007	2006
BEGINNING BALANCE	\$ 733,456	\$ 3,123,568
ADJUSTMENTS		
Ministère de l'Éducation, du Loisir et du Sport	602,954	46,932
Other	683,907	477,941
	1,286,861	524,873
REVISED BEGINNING BALANCE	2,020,317	3,648,441
OPERATING (DEFICIT)	(2,710,745)	(2,914,985)
ENDING BALANCE	\$ (690,428)	\$ 733,456
DISTRIBUTION OF (DEFICIT) SURPLUS		
Schools	\$ 494,204	\$ 583,208
Reserved Surplus	-	140,000
Non-reserved (Deficit) Surplus	(1,184,632)	10,248
TOTAL	\$ (690,428)	\$ 733,456



Given at Rosemère (Québec)
2007-10-18
Anne-Marie Lepage, Director General

Revenues and Expenditures⁺

REVENUES AND EXPENDITURES		
Year ended June 30	2007	2006
REVENUES		
Operating Grants		
Ministère de l'Éducation, du Loisir et du Sport	\$ 72,457,523	\$ 64,899,753
Equalization Grant	12,389,066	12,544,598
Debt Service	2,702,914	2,812,614
Transportation	4,320,322	4,117,645
Other Grants	367,569	352,456
Other Ministries	1,008,081	941,016
Taxation Revenues	16,690,580	15,598,434
Specific Revenues	9,869,355	8,490,692
Capital Grants		
Ministère de l'Éducation, du Loisir et du Sport	5,458,296	3,858,167
Other Capital Revenues	268,221	340,476
TOTAL REVENUES	\$ 125,531,927	\$ 113,955,851
EXPENDITURES		
Educational Activities	\$ 60,809,862	\$ 56,446,835
Teaching Support Activities	19,375,933	17,479,860
Complementary Activities	13,860,668	13,255,979
Administration Activities	7,791,581	7,103,871
Buildings	9,893,959	9,397,370
Other Related Activities	9,870,801	7,484,903
Capital	11,585,902	6,175,770
TOTAL EXPENDITURES	133,188,706	117,344,58
Capital Expenditures awaiting Allocation		
Ministère de l'Éducation, du Loisir et du Sport	4,946,034	473,752
	128,242,672	116,870,836
OPERATING (DEFICIT)	\$ (2,710,745)	\$ (2,914,985)



- COMMISSAIRES / COMMISSIONERS**
- CIRCONSCRIPTION ÉLECTORALE / TERRITORY COMMISSIONER
- ÉLECTIONS MARS 2008 / MARCH 2008
- 1 Arandel / Mont-Laurier / Sainte-Agathe
 - 2 Morin-Heights / Saint-Sauveur / Sainte-Adèle
 - 3 Brownsburg-Chatnam / Grenville-sur-la-Rouge
 - 4 Gore / Mirabel / Prévost / Saint-Jérôme
 - 5 Deux-Montagnes (S-W) / Oka
 - 6 Deux-Montagnes (N-E) / Saint-Eustache
 - 7 Blainville / Boisbrand / Sainte-Anne-des-Plaines
 - 8 Bois-des-Filion / Lorraine / Rosemère
 - 9 Charlemagne / Mascouche / Repentigny
 - 10 Berthierville / Entréacs / Joliette / Lavitrie / Rawdon
 - 11 Laval - Fabreville (S-W), Sainte-Dorothée
 - 12 Laval - Chomedey (N-W), Fabreville (N-E)
 - 13 Laval - Auteuil, Ste-Rose
 - 14 Laval - Vimont
 - 15 Laval - Duvernay, Saint-François, St-Vincent-de-Paul
 - 16 Laval - Laval-des-Rapides, Pont-Viau
 - 17 Laval - Chomedey (N-E)
 - 18 Laval - Chomedey (S)
 - 19 Laval - Chomedey (Centre)
 - 20 Joliette
- École primaire / Elementary school
- ★ École primaire avec service de garde / Elementary school with day care
- École secondaire / Secondary school
- ◆ Centre d'éducation des adultes / Adult education
- ▲ Autre établissement / Other institution
- 00 Conscrption électorale / Electoral Ward
- Parent - commissaire au primaire / Commissioner Elementary
- Parent - commissaire au secondaire / Commissioner Secondary
- Walter Fogel
- 19 Laval - Chomedey (Centre)
- Tom Mouteros
- 18 Laval - Chomedey (S)
- Nick Milas
- 17 Laval - Chomedey (N-E)
- Grace Nesti
- 16 Laval - Laval-des-Rapides, Pont-Viau
- Nazario Fachino
- 15 Laval - Duvernay, Saint-François, St-Vincent-de-Paul
- Tony De Lauri
- 14 Laval - Vimont
- Steve Bletas
- 13 Laval - Auteuil, Ste-Rose
- Steve Kmec
- 12 Laval - Chomedey (N-W), Fabreville (N-E)
- Albina Pace
- 11 Laval - Fabreville (S-W), Sainte-Dorothée
- Merle Parkinson
- 10 Berthierville / Entréacs / Joliette / Lavitrie / Rawdon
- Natalie Auclair
- 9 Charlemagne / Mascouche / Repentigny
- Terbonne (S)
- Édward Turchyniak
- 8 Bois-des-Filion / Lorraine / Rosemère
- David McKinley
- 7 Sainte-Thérèse / Terrebonne (S)
- Nancy Rupnik
- 6 Deux-Montagnes (N-E) / Saint-Eustache
- Carolyn Curiale
- 5 Deux-Montagnes (S-W) / Oka
- Saint-André d'Argenteuil
- Georges Benoit
- 4 Gore / Mirabel / Prévost / Saint-Jérôme
- Saint-Lin-Laurentides
- Robert Dixon
- 3 Brownsburg-Chatnam / Grenville-sur-la-Rouge
- Lachute
- Peter Maclaurin
- 2 Morin-Heights / Saint-Sauveur / Sainte-Adèle
- Sainte-Margerte-Estrel
- William Pollock
- 1 Arandel / Mont-Laurier / Sainte-Agathe
- Harrington / Saint-Donat